Financial Statements and Independent Auditors' Reports

For the Year Ended June 30, 2017

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Financial Section



Independent Auditors' Report

Board of Directors State Education Resource Center

Report on the Financial Statements

We have audited the accompanying financial statements of the State Education Resource Center, a component unit of the State of Connecticut, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the State Education Resource Center's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors State Education Resource Center

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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the State Education Resource Center as of June 30, 2017, and the changes in its financial position, and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the pension plan schedules on pages 4 to 8 and 22 to 23, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the State Education Resource Center's basic financial statements. The supplemental schedule is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The supplemental schedule is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental schedule is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Board of Directors State Education Resource Center

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Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 26, 2018, on our consideration of State Education Resource Center's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering State Education Resource Center's internal control over financial reporting and compliance.

Wethersfield, Connecticut June 26, 2018

PKF O'Connor Davies, LLP



State Education Resource Center 100 Roscommon Drive, Suite 110 | Middletown, CT 06457 Ingrid M. Canady

Ingrid M. Canady Executive Director

Management's Discussion and Analysis For the Year Ended June 30, 2017

As management of the State Education Resource Center ("SERC"), we offer readers of SERC's financial statements this narrative overview and analysis of the financial activities of SERC for the fiscal year ended June 30, 2017.

Financial Highlights

- The assets of SERC exceeded its liabilities at the close of the most recent fiscal year by \$1,743,819.
- SERC's total net position decreased by \$162,678. This decrease is primarily attributable to the loss on disposal of assets of \$69,548 and a settlement totaling \$100,000.
- In the current year a prior period adjustment was recorded to remove the net pension liability of \$2,207,301 related to State Teachers retirement.

Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to SERC's basic financial statements. SERC's basic financial statements comprise two components: 1) fund financial statements and 2) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Fund Financial Statements. The *statement of net position* presents information on all of SERC's assets, deferred outflows, liabilities and deferred inflows, with the difference between those accounts being reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of SERC is improving or deteriorating.

The fund financial statements present current year's revenues and expenses, which are accounted for in the statement of revenues, expenses and changes in fund net position. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. These statements measure the success of SERC's operations over the past year and can be used to determine whether SERC has successfully recovered its costs through its user fees and other charges, profitability and credit worthiness.

Notes to financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the fund financial statements.

Financial Analysis

Net position may serve over time as a useful indicator of SERC's financial position. In the case of SERC, assets exceeded liabilities by \$1,743,819 at the close of the most recent fiscal year.

The largest portion of SERC's net position reflects its unrestricted net position \$1,443,603. The decrease from the prior year is due to the result of operations of \$162,678, offset by the reduction in net invested in capital assets of \$101,348. This balance is used to meet SERC's ongoing obligations to its employees and creditors.

The remaining balance is its investment in capital assets (e.g., furniture, equipment, and computer equipment). SERC uses these capital assets to provide services to customers; consequently, these assets are not available for future spending.

| | 2017 | 2016 (as restated) |
|---|-------------------------|-------------------------|
| Current and other assets Capital assets (net) | \$ 3,405,642 300,216 | \$ 3,748,466 401,564 |
| Total assets | 3,705,858 | 4,150,030 |
| Other liabilities Noncurrent liabilities | 1,928,083 33,956 | 2,228,540 14,143 |
| Total liabilities | 1,962,039 | 2,242,683 |
| Net position: Net investment in capital assets Unrestricted | 300,216 1,443,603 | 401,564 1,504,933 |
| Total net position | \$ 1,743,819 | \$ 1,906,497 |

SERC's net position decreased by \$162,678 during the current fiscal year.

Statement of Changes in Net Position

| | 2017 | 2016 (as restated) |
|--|--------------|-----------------------|
| Revenues: Program revenues: | | |
| Intergovernmental | \$ 6,089,319 | \$ 6,962,433 |
| Charges for services | 902,854 | 964,553 |
| Private Funding | 159,648 | 191,827 |
| General revenues: | | , |
| Interest income | 2,771 | 2,155 |
| Miscellaneous | 122,505 | 825 |
| Total revenues | 7,277,097 | 8,121,793 |
| Expenses: | | |
| Salaries | 3,986,791 | 4,339,083 |
| Employee benefits | 1,628,641 | 1,298,283 |
| External contract services | 211,319 | 491,907 |
| Programs and events | 613,903 | 631,084 |
| Grantee payments | 273,141 | 479,676 |
| In service/staff professional learning | 24,677 | 20,530 |
| Computer hardware and software | 25,784 | 171,876 |
| Occupancy | 200,217 | 189,075 |
| Other purchased services | 15,443 | 112,615 |
| Library | 44,859 | 80,183 |
| Foundation | 32,537 | 69,663 |
| Other professional technical services | 86,364 | 40,743 |
| Insurance | 31,448 | 26,943 |
| Travel | 46,256 | 16,998 |
| Office supplies | 16,023 | 5,103 |
| Other | 100,000 | 68,699 |
| Depreciation | 32,824 | 32,824 |
| Total expenses | 7,370,227 | 8,075,285 |
| Income before operating contributions | (93,130) | 46,508 |
| Loss on disposal of capital assets | (69,548) | - |
| Initial organization start-up contribution | | 1,859,989 |
| Change in net position | (162,678) | 1,906,497 |
| Net position - July 1 | 1,906,497 | |
| Net position - June 30 | \$ 1,743,819 | \$ 1,906,497 |

This decrease is primarily attributable to the loss on disposal of assets of \$69,548 and a settlement totaling \$100,000.

Revenues

Revenues totaled \$7,277,097 for fiscal year a decrease of \$844,696 as compared to the prior year. This is due to reduce funding for certain grants. Approximately, 84% of SERC's revenues consist of operating grants, the majority of which is provided by the CT State Department of Education. Since SERC's mission is related to special education, \$4,124,536 of the operating grants are federal pass through funds from the Individual with Disabilities Education Act ("IDEA") grants. Charges for services are from charges to local school districts and participants and are 12.41% of revenues and contributions were 2.19%.

Expenses

Expenses totaled \$7,370,227 for the fiscal year. The most significant changes as compared to the prior year are as follows:

- Salaries decreased by \$352,292 due to reductions in funding for certain grants.
- Employee benefits increased by \$331,208 due to the on behalf amount of \$731,476 for the State's pension contribution to the State Teachers Retirement fund.
- Grantee payment decreased by \$206,535 due to certain contributions and related payment being accounting for in the SERC Foundation for fiscal year 2017.
- Computer hardware and software was down by \$146,092 due to certain purchases that were related to the startup of entity as in the prior year.

Capital Assets

Capital assets. SERC's investment in capital assets amounted to \$300,216 (net of accumulated depreciation). This investment in capital assets includes equipment and furniture. Computer equipment is a significant amount of the equipment category.

| | 2017 | 2016 |
|------------------------|----------------------|----------------------|
| Equipment Furniture | \$ 252,888 47,328 | \$ 327,291 74,273 |
| Total | \$ 300,216 | \$ 401,564 |

The decrease of \$101,348 is due to equipment that was returned to the State Department of Education during the year and depreciation expense of \$32,824.

Additional information on SERC's capital assets can be found in Note II.B. of this report.

Economic Factors

SERC's operations are financially dependent of the Connecticut State Department of Education grants to fund its programs and activities. Federal and state grants, with the majority being funded by the Connecticut State Department of Education, accounts for approximately 84% of SERC revenues. Therefore, the availability of both federal and state funding is the most significant economic factor that can impact SERC's operations.

Requests for Information

This financial report is designed to provide a general overview of SERC's finances and to demonstrate fiscal accountability. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Executive Director, 100 Roscommon Drive, Suite 110, Middletown, CT 06457.

Basic Financial Statements

Statement of Net Position June 30, 2017

<u>Assets</u>

| Cash \$ 3,329,588 Receivables: 3,033 Other (net) 25,183 Foundation 43,581 Prepaid expenses 4,257 Total current assets 3,405,642 Noncurrent assets: 252,888 Equipment 252,888 Furniture 47,328 Total capital assets (net of accumulated depreciation): 300,216 Total sasets 3,705,858 Euisbilities 245,387 Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities 33,956 Compensated absences 33,956 Total liabilities 33,956 Noncurrent liabilities 33,956 Compensated absences 33,956 Total liabilities 30,0,216 Unearned tevenue <th>Current assets:</th> <th></th> | Current assets: | |
|--|--|--------------|
| Intergovernmental 3,033 Other (net) 25,183 Foundation 43,581 Prepaid expenses 4,257 Total current assets 3,405,642 Noncurrent assets: 252,888 Equipment 252,888 Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Liabilities Current liabilities Accounts payable Accrued payroll and related liabilities 362,519 Accounts payable 362,519 Accounts payable 47,427 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearmed revenue 573,832 Compensated absences 15,000 Total current liabilities 33,956 Total liabilities 33,956 Total liabilities 30,216 Compensated absences <td></td> <td>\$ 3,329,588</td> | | \$ 3,329,588 |
| Other (net) 25,183 Foundation 43,581 Prepaid expenses 4,257 Total current assets 3,405,642 Noncurrent assets: 252,888 Equipment 252,888 Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Liabilities Current liabilities: Accounts payable 362,519 Accounts payable 362,519 Account payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities 1,928,083 Noncurrent liabilities 33,956 Total liabilities 33,956 Total liabilities 33,956 Total liabilities 30,216 Net Position 1,443,603 | | 3 033 |
| Foundation Prepaid expenses 43,581 A 2,257 Total current assets 3,405,642 Noncurrent assets: 252,888 E 2,000 of accumulated depreciation): Equipment Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Current liabilities: Current liabilities: Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 3,926,03 Noncurrent liabilities: 33,956 Total liabilities 33,956 Noncurrent liabilities: 33,956 Total liabilities 33,956 Net Position 1,443,603 Net investment in capital assets 300,216 Unrestricted 1,443,603 | | |
| Total current assets 3,405,642 Noncurrent assets: 252,888 Capital assets (net of accumulated depreciation): 252,888 Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Liabilities Current liabilities: Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Noncurrent liabilities 300,216 Net Position 300,216 Unrestricted 1,443,603 | | |
| Noncurrent assets: 252,888 Capital assets (net of accumulated depreciation): 252,888 Equipment 47,328 Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Current liabilities: Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 3,956 Total liabilities 3,956 Net Position 300,216 Unrestricted 1,443,603 | Prepaid expenses | 4,257 |
| Capital assets (net of accumulated depreciation): 252,888 Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Current liabilities: Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 3,956 Total liabilities 3,0216 Unrestricted 1,443,603 | Total current assets | 3,405,642 |
| Equipment Furniture 252,888 A7,328 Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Eliabilities Current liabilities: Accounts payable 362,519 Accounts payable accounts paya | Noncurrent assets: | |
| Furniture 47,328 Total capital assets (net of accumulated depreciation) 300,216 Total assets 3,705,858 Current liabilities: Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 33,956 Total liabilities 33,956 Total liabilities 3,956 Net investment in capital assets 300,216 Unrestricted 1,443,603 | | |
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| Total assets 3,705,858 Liabilities Current liabilities: Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | Furniture | |
| Liabilities Current liabilities: 362,519 Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | Total capital assets (net of accumulated depreciation) | 300,216 |
| Current liabilities: 362,519 Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | Total assets | 3,705,858 |
| Accounts payable 362,519 Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | <u>Liabilities</u> | |
| Accrued payroll and related liabilities 245,387 Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities: 1,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | Current liabilities: | |
| Due to funding source 653,143 Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities 2,928,083 Noncurrent liabilities: 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | • • | |
| Amounts held for others 47,427 Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities 1,928,083 Noncurrent liabilities: 2 Compensated absences 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | | |
| Accrued expenses 30,775 Unearned revenue 573,832 Compensated absences 15,000 Total current liabilities 1,928,083 Noncurrent liabilities: 33,956 Compensated absences 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | | |
| Unearned revenue Compensated absences 573,832 | | |
| Compensated absences 15,000 Total current liabilities 1,928,083 Noncurrent liabilities: 33,956 Compensated absences 33,956 Total liabilities 1,962,039 Net investment in capital assets 300,216 Unrestricted 1,443,603 | | |
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| Noncurrent liabilities: Compensated absences Total liabilities Net Position Net investment in capital assets Unrestricted Noncurrent liabilities: 33,956 1,962,039 300,216 1,443,603 | | 13,000 |
| Compensated absences33,956Total liabilities1,962,039Net PositionNet investment in capital assets300,216Unrestricted1,443,603 | Total current liabilities | 1,928,083 |
| Total liabilities 1,962,039 Net Position Net investment in capital assets Unrestricted 300,216 1,443,603 | Noncurrent liabilities: | |
| Net investment in capital assets Unrestricted Net Position 300,216 1,443,603 | Compensated absences | 33,956 |
| Net investment in capital assets Unrestricted 300,216 1,443,603 | Total liabilities | 1,962,039 |
| Unrestricted 1,443,603 | Net Position | |
| Unrestricted 1,443,603 | Net investment in capital assets | 300.216 |
| Total net position \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\ | | • |
| | Total net position | \$ 1,743,819 |

The notes to the financial statements are an integral part of this statement.

Statement of Revenues, Expenses and Changes in Fund Net Position For the Year Ended June 30, 2017

| Operating revenues: | | |
|---|----|-----------|
| Intergovernmental | \$ | 6,089,319 |
| Charges for services | • | 902,854 |
| Private funding | | 159,648 |
| Other | | 122,505 |
| | | |
| Total operating revenues | | 7,274,326 |
| Operating expenses: | | |
| Salaries | | 3,986,791 |
| Employee benefits | | 1,628,641 |
| Programs and events | | 613,903 |
| Grantee payments | | 273,141 |
| External contract services | | 211,319 |
| Occupancy | | 200,217 |
| Technology | | 25,784 |
| Foundation | | 32,537 |
| Professional services | | 86,364 |
| Travel | | 46,256 |
| Library | | 44,859 |
| Insurance | | 31,448 |
| Professional development | | 24,677 |
| Marketing | | 15,443 |
| Settlements and judgements | | 100,000 |
| Office supplies | | 16,023 |
| Depreciation | | 32,824 |
| Total operating expenses | | 7,370,227 |
| Operating income (loss) | | (95,901) |
| Nonoperating revenues (expenses): | | |
| Interest income | | 2,771 |
| Loss on disposal of capital assets | | (69,548) |
| | | <u>.</u> |
| Net nonoperating revenues (expenses) | | (66,777) |
| Change in net position | | (162,678) |
| Net position - July 1, 2016 (as restated) | | 1,906,497 |
| Net position - June 30, 2017 | \$ | 1,743,819 |

The notes to the financial statements are an integral part of this statement.

Statement of Cash Flows For the Year Ended June 30, 2017

| Operating activities: Cash receipts from Intergovernmental revenues Cash receipts from charges for services and other Cash received from contributions Payments to employees for salaries and benefits Payments for programs and events Payments to grantees Payments for external contracted services Payments for occupancy Payments to suppliers | \$ 5,626,234 1,086,169 159,648 (5,587,203) (613,903) (273,141) (211,319) (200,217) (223,941) |
|---|---|
| Net cash provided by (used in) operating activities | (237,673) |
| Capital and related financing activities: Acquisition of capital assets | (1,099) |
| Investing activities: Interest and dividends on investments | 2,771 |
| Net increase (decrease) in cash and cash equivalents | (236,001) |
| Cash - July 1, 2016 | 3,565,589 |
| Cash - June 30, 2017 | \$ 3,329,588 |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: Operating income (loss) | \$ (95,901) |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities: Depreciation (Increase) decrease in: Intergovernmental receivable Other receivable Foundation receivable Prepaid expenses Increase (decrease) in: Accounts payable Accrued compensation and related liabilities Accrued expenses Unearned revenue Due to funding source | 32,824 13,955 104,391 (43,581) 32,058 125,238 38,284 (5,273) (1,130,183) 653,143 |
| Amounts held for others Compensated absences | 47,427 (10,055) |
| Total adjustments | (141,772) |
| Net cash provided by (used in) operating activities | \$ (237,673) |
| Noncash capital and related financing activities: Loss on disposal of assets | \$ 69,548 |

The notes to the financial statements are an integral part of this statement.

Notes to Financial Statements For the Year Ended June 30, 2017

History and organization

The State Education Resource Center (SERC) has been in operation since 1969 and was formally known as the Special Education Resource Center.

SERC was established as a separate quasi-public agency pursuant to Public Act 14-212 and began operating as such as of July 1, 2015. SERC is a component unit of the State of Connecticut (the State).

The purpose of SERC is to assist the State Board of Education in the provision of programs and activities that will promote educational equity and excellence. Such activities shall be limited to: training, technical assistance and professional development for local and regional boards of education, school leaders, teachers, families and community partners in the form of seminars, publications, site visits, on-line content and other appropriate means; maintaining a state education resource center library; publication of technical materials; research and evaluation; writing, managing, administering and coordinating grants for the purposes described in this subsection; and any other related activities directly related to the purposes described in this subsection. SERC also supports programs and activities concerning early childhood education, in collaboration with the Office of Early Childhood, improving school and district academic performance, and closing academic achievement gaps between socioeconomic subgroups, and other related programs and activities.

I. Summary of significant accounting policies

A. Financial statements

The financial statements (i.e., the statement of net position and the statement of revenues, expenses and changes in fund net position) report information on all of SERC's activities. SERC relies to a significant extent on intergovernmental revenues, fees and contributions for support.

The financial statements are reported using the *economic resources measurement* focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

B. Measurement focus, basis of accounting and financial statement presentation

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of SERC are intergovernmental revenues, charges for services, and contributions. Operating expenses for SERC include the salaries and benefits, administrative expenses, and depreciation. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Notes to Financial Statements For the Year Ended June 30, 2017

I. Summary of significant accounting policies (continued)

C. Measurement focus, basis of accounting and financial statement presentation

Nonoperating activity

Activities not related to SERC's primary purpose are considered nonoperating. Nonoperating activities consist of interest income.

When both restricted and unrestricted resources are available for use, it is SERC's policy to use restricted resources first, then unrestricted resources as they are needed.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, information about the fiduciary net position and additions to/deductions from fiduciary net position of the Connecticut State Teachers' Retirement System (TRS) have been determined on the same basis as they are reported by TRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms.

D. Assets, liabilities, deferred outflows/inflows of resources and net position

1. Deposits

Deposits - SERC's cash consists of cash on hand and demand deposits.

2. Fee receivables

Fee receivables are recorded for participant fees when they are billed.

3. Capital assets

Capital assets, which include property, plant and equipment, are reported in the financial statements. Capital assets are defined by SERC as assets with an initial, individual cost of more than \$1,000 for all assets. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Property, plant and equipment of SERC are depreciated using the straight-line method over the following estimated useful lives:

| <u>Assets</u> | <u>Years</u> |
|--------------------|--------------|
| Furniture | 40 years |
| Equipment | 15-25 years |
| Computer equipment | 7-10 years |

Notes to Financial Statements For the Year Ended June 30, 2017

I. Summary of significant accounting policies (continued)

E. Assets, liabilities, deferred outflows/inflows of resources and net position (continued)

4. Deferred outflows/inflows of resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. SERC does not report any deferred outflows.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. SERC does not report any deferred inflows.

5. Compensated absences

Employees of SERC earn sick leave, which can accumulate, and vacation leave based on the provisions of personnel policies. Vacation leave vests with the employee and is payable upon termination of employment.

6. Long-term obligations

In the financial statements, long-term obligations are reported as liabilities in the statement of net position.

7. Net position flow assumption

Sometimes SERC will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted - net position and unrestricted - net position in the proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is SERC's policy to consider restricted - net position to have been depleted before unrestricted - net position is applied.

Notes to Financial Statements For the Year Ended June 30, 2017

I. Summary of significant accounting policies (continued)

D. Assets, liabilities, deferred outflows/inflows of resources and net position (continued)

8. Fund equity and net position

Net position is classified into the following categories:

Net Investment in Capital Assets

This category presents the net position that reflect capital assets net of only the debt applicable to the acquisition or construction of these assets. Debt issued for noncapital purposes is excluded.

Unrestricted Net Position

This category presents the net position of SERC, which is not restricted.

9. Use of estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities including disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the fiscal year. Accordingly, actual results could differ from those estimates.

II. Detailed notes

A. Cash

<u>Deposits - Custodial Credit Risk</u> - Custodial credit risk is risk that, in the event of a bank failure, SERC's deposits may not be returned to it. SERC does not have a deposit policy for custodial credit risk.

As of the end of the fiscal year, \$2,868,602 of SERC's bank balance of \$3,368,602 was exposed to custodial credit risk as follows:

| Uninsured and uncollateralized | \$2,026,451 |
|---|-------------|
| Uninsured and collateral held by the pledging bank's trust department, not in SERC's name | 842,151 |
| Total amount subject to custodial credit risk | \$2,868,602 |

Financial instruments that potentially subject SERC to significant concentrations of credit risk consist primarily of cash. From time to time, SERC's cash account balances exceed the Federal Deposit Insurance Corporation limit. SERC reduces its credit risk by maintaining its cash deposits with major financial institutions and monitoring their credit ratings.

Notes to Financial Statements For the Year Ended June 30, 2017

II. Detailed notes (continued)

B. Capital assets

SERC's capital asset activity for the fiscal year was as follows:

| | Balance ly 1, 2016 | In | creases | De | ecreases | Balance e 30, 2017 |
|--|-----------------------|----|----------|----|----------|-----------------------|
| | ., ., | | | | 00.0000 | 0 00, 2011 |
| Capital assets, being depreciated: | | | | | | |
| Equipment | \$ 567,506 | \$ | 1,099 | \$ | 130,139 | \$ 438,466 |
| Furniture | 114,211 | | - | | 41,214 | 72,997 |
| Total capital assets, being depreciated | 681,717 | | 1,099 | | 171,353 | 511,463 |
| Less accumulated depreciation for: | | | | | | |
| Equipment | 240,216 | | 29,969 | | 84,607 | 185,578 |
| Furniture | 39,938 | | 2,855 | | 17,124 | 25,669 |
| Total accumulated depreciation | 280,154 | | 32,824 | | 101,731 | 211,247 |
| Total capital assets, being depreciated, net | \$ 401,563 | \$ | (31,725) | \$ | 69,622 | \$ 300,216 |

III. Other information

A. Risk management

SERC is exposed to various risks of loss including torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; natural disaster; and officer and director liability. SERC generally obtains commercial insurance for these risks. Settled claims have not exceeded commercial coverage during the year. There were no significant reductions in insurance coverage from amounts held in the prior year.

B. Concentration of risk/related party transactions

Currently, approximately over 80% of SERC funding is received from the Connecticut State Department of Education. The majority of the funding received from the Connecticut State Department of Education is for the IDEA and IDEA Preschool grants, which are federal pass-through grants.

C. Operating leases

SERC leases office space under a lease agreement that expired in January 2017. SERC is in the process of renewing the lease. Lease expense totaled \$155,183 for the fiscal year.

Notes to Financial Statements For the Year Ended June 30, 2017

III. Other information (continued)

D. Annuity plan

SERC maintains a 403(b) tax sheltered annuity plan for qualified full-time employees. In general, employees are eligible to participate in the plan following the completion of 6 months of continuous service. Employees also must be at least 18 years of age and complete 1,000 hours of service per year to be eligible to participate.

E. Pension plan – Connecticut State Teachers' Retirement Plan

1. Plan description

Teachers, principals, superintendents, or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System (TRS) - a cost sharing multiple-employer defined benefit pension plan administered by the Teachers' Retirement Board (TRB). Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS issues a publicly available financial report that can be obtained at www.ct.gov.

2. Benefit provisions

The plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement: Retirement benefits for the employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the 3 years of highest salary).

Early Retirement: Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service. Benefit amounts are reduced by 6% per year for the first 5 years preceding normal retirement age and 4% per year for the next 5 years preceding the normal retirement age. Effective July 1, 1999, the reduction for individuals with 30 or more years of service is 3% per year by which retirement precedes the normal retirement date.

Disability Retirement: Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for non service-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary. In addition, disability benefits under this plan (without regard to cost-of-living adjustments) plus any initial award of social security benefits and workers' compensation cannot exceed 75% of average annual salary.

Notes to Financial Statements For the Year Ended June 30, 2017

III. Other information (continued)

E. Pension plan – Connecticut State Teachers' Retirement Plan (continued)

3. Contributions

State of Connecticut

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are amended and certified by TRB and appropriated by the General Assembly. The contributions are actuarially determined as an amount that, when combined with employee contributions and investment earnings, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

Employer (School Districts)

School district employers are not required to make contributions to the plan.

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of their salary for the pension benefit.

3. <u>Pension liabilities, pension expense and deferred outflows of resources and deferred inflows of resources related to pensions</u>

SERC reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows due to the Connecticut State Comptroller determination that the required contribution is an obligation of the primary government.

The amounts recognized by SERC as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the SERC's is as follows:

\$ 731,476

State's proportionate share of the net pension liability associated with SERC

Total

\$ 731,476

For the fiscal year ended, SERC recognized pension expense and revenue of \$731,476 for on-behalf amounts for the benefits provided by the State.

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2016.

Notes to Financial Statements For the Year Ended June 30, 2017

III. Other information (continued)

E. Pension plan – Connecticut State Teachers' Retirement Plan (continued)

4. Actuarial assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2016, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.75%

Salary increases 3.25-6.50%, average, including inflation Investment rate of return 8.00%, net of pension plan investment

expense, including inflation

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale.

Future cost-of-living increases for teachers who retired prior to September 1, 1992, are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum. For teachers who were members of the Teachers' Retirement System before July 1, 2007, and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%. For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

Notes to Financial Statements For the Year Ended June 30, 2017

III. Other information (continued)

E. Pension plan – Connecticut State Teachers' Retirement Plan (continued)

5. <u>Actuarial assumptions</u> (continued)

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major class are summarized in the following table:

| | | Long-Term |
|-----------------------------|------------|----------------|
| | Target | Expected Real |
| Asset Class | Allocation | Rate of Return |
| | | |
| Large cap U.S. equities | 21.0% | 5.8% |
| Developed non-U.S. equities | 18.0% | 6.6% |
| Emerging markets (non-U.S.) | 9.0% | 8.3% |
| Core fixed income | 7.0% | 1.3% |
| Inflation linked bond fund | 3.0% | 1.0% |
| Emerging market bond | 5.0% | 3.7% |
| High yield bonds | 5.0% | 3.9% |
| Real estate | 7.0% | 5.1% |
| Private equity | 11.0% | 7.6% |
| Alternative investments | 8.0% | 4.1% |
| Cash | 6.0% | 0.4% |
| | | |
| Total | 100.0% | |
| | | |

Notes to Financial Statements For the Year Ended June 30, 2017

III. Other information (continued)

E. Pension plan – Connecticut State Teachers' Retirement Plan (continued)

6. Discount rate

The discount rate used to measure the total pension liability was 8.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

7. Plan fiduciary net position

Detailed information about the Connecticut State Teachers' Retirement Plan fiduciary net position is available in the separately issued State of Connecticut Comprehensive Annual Financial Report as of and for the year ended June 30, 2016.

F. Prior period adjustment

Net position was restated as follows:

| Net position, as previously reported as of June 30, 2016 | \$ | (284,934) |
|--|-----|-----------|
| To remove net pension liability (NPL) | | 2,207,301 |
| To remove deferred outflows related to pension | | (15,870) |
| Net position, as restated as of July 1, 2016 | \$_ | 1,906,497 |

Required Supplementary Information

State Education Resource Center

Connecticut State Teachers' Retirement Plan

Required Supplementary Information Last Three Years

Schedule of Proportionate Share of the Net Pension Liability

| | | 2017 | | | 2016 | | | 2015* | | |
|--|-----------|-------|-----------------|-----|------|-----------|-----|-------|-----------|--|
| SERC's proportion of the net pension liability | | 0.00% | | | | 0.00% | | | 0.00% | |
| SERC's proportionate share of the net pension liability | | \$ | - | | \$ | - | | \$ | - | |
| State's proportionate share of the net pension liability associated with SERC | | | 731,476 | | | 2,207,301 | | | 2,040,258 | |
| Total | | \$ | 731,476 | | \$ 2 | 2,207,301 | | \$ 2 | 2,040,258 | |
| SERC's covered payroll | (2) | | N/A | (2) | | N/A | (2) | | N/A | |
| SERC's proportionate share of the net pension liability (asset) as a percentage of its covered payroll | | | 0.00% | | | 0.00% | | | 0.00% | |
| Plan fiduciary net position as a percentage of the total pension liability | | | 0.00% | | | 0.00% | | | 0.00% | |
| <u>Scheo</u> | dule of (| Contr | <u>ibutions</u> | | | | | | | |
| | | | 2017 | | | 2016 | | | 2015* | |
| Contractually required contribution (1) | | \$ | - | | \$ | - | | \$ | - | |
| Contributions in relation to the contractually required contribution | | | | | | | | | | |
| Contribution deficiency (excess) | | \$ | | | \$ | | | \$ | | |
| SERC's covered payroll | (2) | | N/A | (2) | - | N/A | (2) | | N/A | |
| Contributions as a percentage of covered payroll | | | 0.00% | | | 0.00% | | | 0.00% | |

⁽¹⁾ SERC was not required by the State to make a contribution for fiscal years 2015-2017.

Note: This schedule is intended to present information for 10 years. Additional years will be presented as they become available.

⁽²⁾ Not applicable since 0% proportional share of the net pension liability

^{*} SERC was established as a separate entity as of July 1, 2015.

State Education Resource Center

Connecticut State Teachers' Retirement System

Notes to Required Supplementary Information Last Three Years

| Changes of benefit terms | None |
|-------------------------------|---|
| | 2016: |
| | 1. Reduce the inflation assumption from 3.00% to 2.75% |
| | 2. Reduce the real rate of return assumption from 5.50% to 5.25% which, when combined with the inflation assumption change results in a decrease in the investment rate of return assumption from 8.50% to 8.00%. |
| | 3. Reduce the annual rate of wage increase assumption from 0.75% to 0.50%. |
| Change of assumptions | 4. Slightly modify the merit portion of the salary scale. |
| | 5. Reduce the payroll growth assumption from 3.75% to 3.25%. |
| | Update mortality tables to projected versions of the RPH-2014 mortality tables. |
| | 7. Increase normal retirement rates for females at most ages and proratable retirement rates for males at most ages. Decrease early retirement rates for both males and females. |
| | 8. Increase rates of withdrawal. |
| | Decrease rates of disability for males. |
| Actuarial Cost Method | Entry Age |
| Amortization Method | Level percent of salary, closed |
| Remaining Amortization Period | 21.4 years |
| Asset Valuation Method | 4 year smoothed market |
| nflation | 2.75% |
| Salary Increases | 3.25%-6.00%, average, including inflation |
| Investment Rate of Return | 8.00%, net of pension plan investment expense, including inflation |

Supplemental Schedule

Combining Schedule of Revenues, Expenses and Changes in Fund Net Position For the Year Ended June 30, 2017

| | IDEA | Assessment Initiative | Parent Trust | Settlement Agreement Revised | SPDG | Chronic Absenteeism | School Climate | |
|---|-----------------------|--------------------------|-----------------|------------------------------------|------------|------------------------|-------------------|--|
| Operating revenues: Intergovernmental Charges for services Private funding | \$4,124,536 35,905 | \$ 34,190 - | \$ 386,454 - | \$ 81,057 6,990 | \$ 207,745 | \$ 7,892 - | \$ 376,283 | |
| Other | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | <u> </u> | |
| Total operating revenues | 4,160,441 | 34,190 | 386,454 | 88,047 | 207,745 | 7,892 | 376,283 | |
| Operating expenses: | | | | | | | | |
| Salaries | 2,745,922 | 23,883 | 78,916 | 54,909 | 90,434 | 162 | 209,441 | |
| Employee benefits | 553,001 | 5,800 | 17,110 | 10,539 | 25,384 | 23 | 49,461 | |
| Programs and events | 113,929 | 175 | 17,110 | 10,175 | 44,635 | 6,840 | 46,491 | |
| Grantee payments | 113,525 | - | 243,544 | 10,173 | 29,597 | 0,040 | 40,431 | |
| External contract services | 202.610 | - | 243,344 | - | 29,397 | - | 2.400 | |
| | 203,619 | - | - | - | - | - | 2,100 | |
| Occupancy | - | - | - | - | 650 | - | 1,493 | |
| Technology | - | - | - | - | - | - | 25 | |
| Administration | 457,004 | 4,101 | 46,355 | 10,561 | 12,679 | 867 | 41,333 | |
| Foundation | - | | - | - | - | - | - | |
| Professional services | 7,140 | | - | 292 | - | - | - | |
| Travel | 11,435 | 231 | 289 | 1,407 | 4,366 | - | 15,649 | |
| Library | 44,734 | - | - | - | - | - | 125 | |
| Insurance | , <u> </u> | - | _ | - | - | - | _ | |
| Professional development | 1,673 | _ | _ | _ | _ | _ | 10,135 | |
| Marketing | 12,401 | _ | 240 | _ | _ | _ | 10,100 | |
| Office supplies | 9,583 | _ | 240 | 164 | _ | _ | 30 | |
| Depreciation | 9,565 | _ | - | 104 | - | _ | | |
| Depreciation | | <u> </u> | <u> </u> | <u> </u> | <u> </u> | • | | |
| Total operating expenses | 4,160,441 | 34,190 | 386,454 | 88,047 | 207,745 | 7,892 | 376,283 | |
| Operating income (loss) | - | - | - | - | - | - | - | |
| Nonoperating revenues (expenses): | | | | | | | | |
| Interest income | _ | _ | _ | _ | _ | _ | _ | |
| Sale of /loss on disposal of capital assets | _ | _ | _ | _ | _ | _ | _ | |
| care of 71000 off disposal of dapital accets | | | - | | | | | |
| Change in net position before transfers | - | - | - | - | - | - | - | |
| Transfers in | - | - | - | - | - | - | - | |
| Transfers out | | | | | | | | |
| Change in net position | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

(Continued)

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State Education Resource Center (A Component Unit of the State of Connecticut)

Combining Schedule of Revenues, Expenses and Changes in Fund Net Position For the Year Ended June 30, 2017

| | | Families Conference | | Food Distribution | | Promising Practices Catalog | | CEEDAR Institute | | Safe Schools | | Other State Agency | | Graustein Memorial Fund | |
|--|----|--|----|----------------------------|----|--|----|---|----|---|----|--|----|-------------------------------|--|
| Operating revenues: Intergovernmental Charges for services Private funding Other | \$ | 15,895 - - - | \$ | 14,763 - - | \$ | 163 - - - | \$ | 33,276 25 - | \$ | 75,589 - - - | \$ | 72,879 90,790 111,834 | \$ | - - 65,988 - | |
| Total operating revenues | | 15,895 | | 14,763 | | 163 | | 33,301 | | 75,589 | | 275,503 | | 65,988 | |
| Operating expenses: Salaries Employee benefits Programs and events Grantee payments External contract services Occupancy Technology Administration Foundation Professional services Travel Library Insurance Professional development Marketing Office supplies Depreciation | | 1,528 617 12,004 - - - 1,746 - - - - | | 10,897 2,172 16 1,622 - 56 | | 144 19 - - - - - - - - - - - | | 1,287 318 29,199 - - - 2,467 - - 30 - - - | | 51,521 13,721 1,560 - - - 8,303 - - 484 - - - | | 50,379 10,869 118,059 - - 112 492 27,441 - 3,365 429 - - 200 - 17,421 | | 9,799 2,496 42,234 97 | |
| Total operating expenses | | 15,895 | | 14,763 | | 163 | | 33,301 | | 75,589 | | 228,767 | | 54,626 | |
| Operating income (loss) | | - | | - | | - | | - | | - | | 46,736 | | 11,362 | |
| Nonoperating revenues (expenses) : Interest income Sale of /loss on disposal of capital assets | | <u>-</u> | | <u>-</u> | | - - | | - - | | - - | | <u>-</u> | | <u>-</u> | |
| Change in net position before transfers | | - | | - | | - | | - | | - | | 46,736 | | 11,362 | |
| Transfers in Transfers out | | - - | | - - | | - - | | - - | | - - | | <u>-</u> | | <u>-</u> | |
| Change in net position | \$ | <u>-</u> | \$ | <u>-</u> | \$ | | \$ | _ | \$ | | \$ | 46,736 | \$ | 11,362 | |

(Continued)

Combining Schedule of Revenues, Expenses and Changes in Fund Net Position For the Year Ended June 30, 2017

| | In District Contracts | Convening of Principal | SERC Funded Events | Management and General | Operations Total | Onbehalf amount, Capital Asset & Compensated Absences Activity | Total | |
|---|--------------------------|---------------------------|--------------------------|------------------------------|---------------------|--|--------------|--|
| Operating revenues: | | | | | | | | |
| Intergovernmental | \$ - | \$ - | \$ - | \$ - | \$ 5,357,843 | \$ 731,476 | \$ 6,089,319 | |
| Charges for services | 503,392 | - | 243,421 | 40,242 | 902,854 | - | 902,854 | |
| Private funding | - | 2,870 | - | - | 159,648 | - | 159,648 | |
| Other | - | - | 4,175 | 6,496 | 122,505 | <u> </u> | 122,505 | |
| Total operating revenues | 503,392 | 2,870 | 247,596 | 46,738 | 6,542,850 | 731,476 | 7,274,326 | |
| Operating expenses: | | | | | | | | |
| Salaries | 165,540 | 811 | 98,485 | 402,788 | 3,996,846 | (10,055) | 3,986,791 | |
| Employee benefits | 36,355 | 194 | 22,533 | 146,553 | 897,165 | 731,476 | 1,628,641 | |
| Programs and events | 24,004 | 1,545 | 110,752 | 52,285 | 613,903 | - | 613,903 | |
| Grantee payments | - | - | - | - | 273,141 | - | 273,141 | |
| External contract services | 5,600 | - | - | - | 211,319 | - | 211,319 | |
| Occupancy | - | - | - | 197,962 | 200,217 | - | 200,217 | |
| Technology | 7 | - | - | 26,359 | 26,883 | (1,099) | 25,784 | |
| Administration | 29,765 | 317 | 29,462 | (674,023) | - | - | - | |
| Foundation | - | - | - | 32,537 | 32,537 | - | 32,537 | |
| Professional services | - | - | 4,338 | 71,229 | 86,364 | - | 86,364 | |
| Travel | 9,276 | 16 | 448 | 2,043 | 46,256 | - | 46,256 | |
| Library | - | - | - | - | 44,859 | - | 44,859 | |
| Insurance | - | - | - | 31,448 | 31,448 | - | 31,448 | |
| Professional development | - | - | - | 12,669 | 24,677 | - | 24,677 | |
| Marketing | - | - | 200 | 2,602 | 15,443 | - | 15,443 | |
| Settlements and judgements | - | - | - | 100,000 | 100,000 | - | 100,000 | |
| Office supplies | 425 | - | 1,994 | (13,594) | 16,023 | - | 16,023 | |
| Depreciation | - | - | - | - | <u>-</u> | 32,824 | 32,824 | |
| Total operating expenses | 270,972 | 2,883 | 268,212 | 390,858 | 6,617,081 | 753,146 | 7,370,227 | |
| Operating income (loss) | 232,420 | (13) | (20,616) | (344,120) | (74,231) | (21,670) | (95,901) | |
| Nonoperating revenues (expenses): | | | | | | | | |
| Interest income | - | - | - | 2,771 | 2,771 | - | 2,771 | |
| Sale of /loss on disposal of capital assets | | | <u> </u> | 75 | 75 | (69,623) | (69,548) | |
| Change in net position before transfers | 232,420 | (13) | (20,616) | (341,274) | (71,385) | (91,293) | (162,678) | |
| Transfers in | _ | 13 | 20,616 | - | 20,629 | _ | 20,629 | |
| Transfers out | (20,629) | | <u> </u> | <u> </u> | (20,629) | | (20,629) | |
| Change in net position | \$ 211,791 | \$ - | \$ - | \$ (341,274) | \$ (71,385) | \$ (91,293) | \$ (162,678) | |

(Concluded)